

THE MONITOR AND MERRIMACK



Newsletter of the
Greater Hampton Roads Chapter
District 02 – Chapter 03
SOLE – The International Society of Logistics
April 2009
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Chapter Management Committee

Chapter Chairperson:
Carl Lilieberg
Vice Chair – Membership:
Charlie Littleton
Vice Chair – Admin:
Vacant
Vice Chair – Finance:
Rick Treto
Vice Chair – Education:
Lee Morris
Vice Chair – Professional &
Technical Development
Vacant
Logistics Education Foundation
(LEF) Liaison Vacant
Newsletter:
Carl Lilieberg
Web Master:
Charlie Littleton
District Director:
Jon Jay Buder DML

From the Chapter Chairman:

Our Chapter attempt at sponsoring local tours of area logistics operations got off to a superb start with our Joint Tour with the Tidewater Chapter of the National Defense Transportation Association. (NDTA). The guided bus tour (see page 4) was a truly special experience for those lucky enough (we were limited to 24 persons and we had a waiting list). We saw a truly revolutionary, reengineered container management operation at the APM Terminals in Portsmouth, Virginia with many automated and computer monitored processes and system engineered movement processes yielding both safety and efficiency at one of the world's most modern container facilities. Many thanks to the folks at APM Terminals. Next on our agenda is this month's tour of the AMC Naval Air Terminal on the Naval Station Norfolk (please see pages 5-6 of this newsletter) on Wednesday, 22 April. This will also be a joint tour with our local NDTA Chapter and has no limit in attendance. This terminal is the 2008 Large Category (Navy East Coast) Award Winner with totally automated air pallet build up and storage and a new passenger terminal complete with jet ways and many personal amenities for DoD travelers. This is a unique chance to see a major aerial port for Joint Service support. The RSVP is needed by 15 April to allow us to have a listing of those to enter the access gate (22) off of Granby St. (please see driving directions on page 6).

Information on our SOLE Headquarters' annual International Conference and Exposition is on page 7 of this newsletter.

This is also the time of the year where we call on our members to nominate new Chapter Officers for the coming year (effective 1 October 2009) (please see pages 14-15). You must be a chapter member in good standing to nominate and to vote.

We also have the latest SOLE news from Headquarters (News and Notes) which gives us all information from the top such as the wide variety of awards which SOLE sponsors for both members and non-members and how to access the recent SOLE televised piece on YouTube. Also, noted is the recent loss of John W. Langford, CPL a renowned author and longtime SOLE supporter and mentor (especially the CPL process and sponsored symposia and workshops). He is deeply missed by all who knew him.

Minutes of our March Business Planning meeting are on page 8. We have some new logistics news from the March-April Army Logistician (see pages 15-16) along with a note about a new teleconference aimed at District and Chapter Management (page 16).

Our Chapter Vice Chairs have really worked extra hard on filling our yearly schedule of speakers and events (page 9). We are really excited about the increased attendance (especially of non-members from a wide variety of logistics areas). We are hopeful that attendees will see the benefits of membership in a world class Logistics Organization able to certify expertise on an international basis.

We are all excited about our chapter's recent success in building luncheon and tour attendance. We aim to meet the needs of all those involved in logistical operations. Please feel free to send us critiques by email or call us. See you all on the 22 April tour

Carl J. Lilieberg III
Chairman

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Certified Professional Logistician Corner



The next CPL Exam
will be given in
May 2009

1 The principal functions of storage are:

- creation of time utility, save transportation costs, develop a consistent service policy, provide raw materials and finished product storage at plant site.
- provide raw materials and finished product storage at plant site.
- creation of time utility, save transportation costs, develops a consistent service policy.
- creation of opportunity for EOQ application.

2. The principle types of warehousing include:

- field warehouses, depots, combination warehouses.
- distribution centers, field warehouses and combination warehouses.
- field warehouses, plant warehouses and combination warehouses.
- depots, inventory staging warehouses and combination warehouses.

3. A public warehouse is:

- when a company builds its own facility and stores the material of its competitors.
- when a firm builds a facility and stores the material of its competitors.
- when a firm builds a facility and stores its own product.
- when a company locates a site and installs automated equipment for warehousing goods of others.

4 The benefits of public warehousing include:

- low capital investment.
- little long term planning.
- few labor problems.
- none of the above.

5. The advantages of private warehousing include:

- flexibility in handling, expedite orders quickly, cover a large geographical area, provide specialized climate control.
- no capital outlays, low
- Handling flexibility, small geographical area, limited specialized climate control, limited order expediting.
- all of the above.

6. A private warehouse is:

- a facility that is used to store the goods of other firms.
- a storage facility at a production site.
- a warehouse that is constructed by a firm in which it will store and handle only its own products.
- a facility where the goods of competitors can be stored.

7. A firm should consider which factors in the location of a warehouse:

- tax structure, cost of land, available financing, road access, local fire codes and transportation vehicles.
- tax structure, cost of labor, road access, site relationship to customers served, environmental factors and local fire codes.
- labor costs, land costs, rail and air access, tax structure, demand levels in local markets.
- all of the above.

8. The factors important in the selection of a public warehouse include:

- capacity, price for services, security, number of incoming receiving doors and reputation.
- insurance coverage, prices charged for services, reputation, capacity to handle large volumes of freight, services offered.
- experience of firms, capacity, prices, height of ceilings, number of storage bins, labor/management relations.
- security and fire protection, record of management/labor relations, reputation, size of the labor force, order processing system, prices charged for services.

9. The important factors essential to the determination of the number of warehouses include:

- the concentration of the suppliers in a geographical area.
- the level of customer service.
- quality and cost of transportation.
- supply and inventory requirements of the customers.

10. The basic components in a warehouse layout include:

- receiving, basic storage, order filling and preparation, shipping, truck parking and office space.
- rest area for employees, storage, order filling and preparation, shipping, receiving, reserve storage, office space, pallet storage and repackaging area.
- rest area, truck parking, container storage, shipping and order processing.
- receiving, basic storage, order filling, reserve storage, pallet storage and purchasing.

Please see answers on page 3

Calendar of Events

ASNE	Dinner Meetings:	Every 3 rd Tuesday, Springhill Suites, Newtown Road, Va. Beach, (1800-1900 Social Hour); 1900-2030 Dinner and Program; Reservations: Mary Morgan (757) 495-1970
	15 April 09	RADM James McManamon (SEA-21)
	20-22 Jul 2009	USN, MC, USCG, ASNE Sponsored Naval Logistics Symposium, Arlington, Va. Contact Megan Sinesiou (703) 836-6727 or msinesiou@navalengineers.org
SOLE	18-20 August 2009	SOLE 2009: "The Logistics of Global Security" Dallas (Irving), Texas
GHRC SOLE	22 April 2009	Tour of Naval Air Terminal, Norfolk, Naval Station 11:30 to 1 PM (RSVP by Thurs. 15 April) No limit on attendees.

Logistics Quotes:

General Mathew B. Ridgway, of World War II fame, once observed, "What throws you in combat is rarely the fact that your tactical scheme was wrong ... but that you failed to think through the hard cold facts of logistics." Logistics is the key element in warfare, more so in the 21st century than ever before. Success on the modern battlefield is dictated by how well the commander manages available logistical support. Victories by the United States in major wars (and several minor wars or conflicts) in the 20th century are linked more directly to the ability to mobilize and bring to bear economic and industrial power than any level of strategic or tactical design. The Gulf War and operations to liberate Iraq further illustrate this point. Long before the Allied offensive could start, professional logisticians had to gather and transport men and materiel and provide for the sustained flow of supplies and equipment that throughout history has made possible the conduct of war. Commanders and their staffs inventoried their stocks, essayed the kind and quantities of equipment and supplies required for operations in the severe desert climate, and coordinated their movement plans with national and international logistics networks. "*The first victory in the Persian Gulf War was getting the forces there and making certain they had what they required to fight* [Emphasis added]. Then and only then, would commanders initiate offensive operations."¹ The same may be said of lightning quick victory in Iraq, although without the massive stockpile of inventory seen during the Gulf War.

1. Charles R. Shrader, *U.S. Military Logistics, 1607-1991, A Research Guide*, New York: (Extract from Air Force Logistics Journal: Winter/Spring 2007)

Answers			
1	a	6	c
2	c	7	b
3	d	8	b
4	d	9	d
5	a	10	b

APM Terminals, Portsmouth, Va.

Joint Greater Hampton Roads Area Chapter & Tidewater
Chapter of the National Defense Transportation Association

Tour of APM Terminals, Portsmouth, Virginia

Wednesday, March 18, 2009

Our two chapters had a full busload of attendees who were very fortunate to have experienced this tour of one of the world's most modern container terminals. We were all awed by how Maersk has applied systems engineering toward a truly integrated and automated method of van movement from vast staging areas with mobile crane selection and delivery, coordinated to chassis arrival. Van arrival and pickup was separate from the pierside containership operations, and there were two containerships being worked while we toured the Terminals operations. The Inbound van inspection process is also accomplished with RFID and video processing from a remote control center. All these processes have reduced labor requirements, improved safety and streamlined the overall container movement process. This translates into a more effective and efficient overall operation. We wish to extend a special thanks to our APM Terminals tour coordinator, Ms. Joanne Jenkins.

JOINT TOUR of NAVAL AIR Terminal (Air Mobility Command), Norfolk Naval Station



National Defense Transportation Association - Norfolk Chapter

&

SOLE – The International Society of Logistics Greater Hampton Roads Area Chapter



Wednesday April 22, 2009
11:30 – 1:00 PM



This Tour consists of an Operations Brief and Tour of all Naval Air Terminal Cargo and Passenger Operations! We need Sign Ups no later than close of business, Wednesday, 15 April. This is needed to process a security entrance list to the Navy.

Please RSVP to GHRC SOLE: Charlie Littleton at clittleton@lce.com or 757-217-3575;
TIDEWATER NDTA: Ms. Kristen Ingram Shelton at kingram@cwsvb.com or 757-213-4393. This is sure to be a very interesting tour!

Directions: All participants will be on a sign up list at the gate. We will **ALL** enter via Gate 22 **ONLY** which is off of Granby Street at the exit for I64 East (go past the turn for I64 to the entry gate). Upon entry, make a left turn on Patrol Road and proceed one half mile until the Air Passenger Terminal (right turn) next to I564 appears. Park in the long term parking area and meet us at the Passenger Terminal Entrance. Lunch is available at the end of the tour at the passenger Terminal Cafeteria. If you have DOD decal you can access at Gate 4 (Detailed Directions on page 6 below)

**Gate 4 - Open at All Times**

Take Interstate 64 East

EXIT at **FOURTH VIEW STREET** (Exit #273 after Hampton Roads Bridge-Tunnel)

Turn **RIGHT** onto **FOURTH View Street**

Turn **LEFT** onto **OCONNOR CRESENT**

Stay straight onto **RIPPARD AVENUE**

Bear **LEFT** onto **RIDGEWELL AVENUE**

Turn **RIGHT** onto **FIRST VIEW STREET** (Stop Sign)

Turn **RIGHT** onto **WEST BAY AVENUE** (Traffic Signal)

Enter **BASE GATE 4**

Turn **LEFT** onto **FIFTH AVENUE** (Traffic Signal)

Bear **RIGHT** onto **PATROL ROAD** (Stop Sign)

Turn **RIGHT** into **PASSENGER TERMINAL ENTRANCE**

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SOLE – The International Society of Logistics

presents

**SOLE 2009**

44th Annual International Logistics Conference and Exhibition

The Logistics of Global Security

18-20 August 2009

Dallas (Irving), Texas

For more information contact:

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Hot News

SOLE 2009 Call For Papers Announced - SOLE - The International Society of Logistics (SOLE) presents its 44th Annual International Logistics Conference and Exhibition, to be held at the Omni Mandalay Hotel at Las Colinas, Dallas (Irving), Texas from 16-20 August 2009. With a conference theme of "The Logistics of Global Security," the symposium will offer three full days of exciting, educational and topical offerings designed to provide logisticians from all countries a unique understanding of the issues associated with security in logistics processes. Some of the world's leading subject matter experts will lead the conference attendees in addressing a broad spectrum of issues critical to understanding the significance of logistics in the emerging global security environment. Representatives from Government, the Armed Services, Industry and Academia – both nationally and internationally – will serve as keynoters, plenary and panel participants, and paper presenters.

SOLE 2009 will offer paper presentation sessions that address the many faces of logistics in global security, to include but not limited to: designing for security, security in the manufacturing process, security in humanitarian and disaster relief operations, multimodal transportation security, logistics technologies enabling global security, the role of space in economic security, and the security challenges of information technology. If you are interested in submitting a paper for consideration, please submit an abstract by 15 April 2009. If accepted for SOLE 2009, the paper must be submitted no later than 31 July 2009 – with the slide presentation to be submitted by 5 August 2009. For additional information and submissions, please contact either John (Jay) Erb, SOLE 2009 Deputy Chair, at (703) 246-0756 or SOLE Headquarters at (301) 459-8446. Only electronic submissions will be accepted at john.erb@gdit.com.



Greater Hampton Roads Chapter
SOLE – The International Society of Logistics
Chapter Business Meeting Minutes

Date: March 16, 2009

Meeting Convened: 5:30 PM

Attendees:

- Carl Lilieberg, Chapter Chairman
- Charles Littleton, Vice Chairman Membership
- Lee Morris, Vice Chairman Education
- Brandon Cholek, Member
- Rick Treto, Vice Chairman Treasurer

The Chapter Chairman called the meeting to order.

The Chapter Chairman asked for comments on the minutes from the last business meeting and having had no comments asked for a recommendation to approve the minutes. The motion was moved and seconded and then approved by the attendees.

The Vice Chairman Treasurer will send to the Chapter Management team the current Chapter budget information. Mr. Lilieberg reviewed the action items and discussion was made regarding the brochure. The PDF of the brochure has been corrupted but the original document is available and Mr. Cholek will provide to the management team. The group discussed the progress on reaching out to new members. Mr. Cholek reminded everyone to send the information on who we have contacted and the results. The information will be added to the database for the chapter. The packages will be made available for the luncheons as well as any member. The package will also include information on corporate membership.

The Chairman opened the discussion regarding the speaker schedule for the remainder of the year. The chapter has been able to schedule a speaker/tour for each month until November 2009. November and December are the only months still open. It was agreed to not have a meeting in December and to try and schedule a business and luncheon on November 4th. The April tour of the Naval Air Terminal is set for 1130 to 1300 on Wednesday, 22 April. Mr. Lilieberg confirmed with the Terminal Manager March 16th and will liaise with NDTA for the Flyer. The Air Terminal tour on April 22nd consist of a command pitch, tour of facilities including: traffic management and passenger ops. The cafeteria will be available at the end of the tour. Access to the terminal will be via the Granby street gate. Mr. Lilieberg will coordinate with the Air Terminal and get a list of personnel to the gate a week ahead of time. The list will be completed by April 14th.

Mr. Littleton gave an update on the website. Headquarters is very happy with our site and had several comments in general that we are addressing. The changes are about 25% complete and it is anticipated to be completed by April 15th. Headquarters will be notified when the changes are complete.

The Chairman opened the discussion regarding workshops. It was decided that the primary focus this year will be in attracting additional members. The core group does not have enough time and resources to properly plan and execute a workshop this year.

The Chairman discussed the upcoming elections and nominations. Mr. Littleton agreed to provide input to the April newsletter and send out the request for nominations. The Chairman was going to validate the timing for the elections and provide that information to the management team.

New Business:

The District Director, Mr. Buder will be holding a training session in the next few months for the chapter chairmen in his district. Mr. Lilieberg is planning to attend.

With no further business the meeting was closed at 6:25PM

GHRC 2009 Speaker Schedule

- Apr. 22** Tour of AMC (NAVAIRTERM, Norfolk) operations
- May 20** Mr. Michael Poland, CMRP, Dir Asset Mgt. Services, Life
Cycle Engineering “Accounting Risk in Your Asset Management” Strategies”
- June 17** Mr. Jason Dennis, BAX, Intl. “Distribution and Customer Support”
- July 15** Dr. Wayne Talley, Executive Director, ODU Marine Institute’s College of Business and Public Administration”
- Aug. 19** Mr. Gerry Gruden, Life Cycle Engineering, “The Navy’s Obsolescence Program”

44th Annual SOLE Intl Conf. Dallas (Irving) Texas
“ The Logistics of Global Security” 16-20 Aug
- Sept.** TBD (date). Tour of Amphibious Ship Supply Dept, NOB, Norfolk
- Oct. 21** Mr. Jesse Hines, VP of Logistics and Material Management, Operation SMILE
- Nov.** TBD
- Dec.** TBD

Bitter experience in war has taught the maxim that the art of war is the art of the logistically feasible.

—Adm Hyman G. Rickover, USN

I have no reason to believe that logistics will ever have much military sex appeal, except to serious soldiers....

—Maj Gen Julian Thompson, Royal Marines

From Headquarters SOLE News and Notes (March 4th, 2009):

SOLE FEATURED IN "THE ECONOMIC REPORT" – AND ON "YOU TUBE"

1 March 2009

The producers of Greg Gumbel's nationally syndicated "The Economic Report" are pleased to announce that SOLE – The International Society of Logistics ("SOLE") is currently being featured in episode on "Leading Developments in Logistics" as part of the show's series on "Doing Business in a Global Economy."

The five-minute segment, which will educate viewers on the importance of the logistics industry in today's global economy, includes interviews with key logisticians from academia, industry and government.

The segment - in whole or as part of a longer 30-minute national and/or regional show – aired in February in the Hampton/Norfolk/Newport News/Tidewater Virginia/NC area. Future airings in other regional US markets will be announced as SOLE receives notice of their scheduling.

In the meantime, if you can't wait to see it; need a way to explain to someone what logistics is and what it isn't; or just want to tell others about SOLE, the segment can also be viewed on "You Tube" at http://www.youtube.com/watch?v=TJ7_yOchUGA.

For more information, contact SOLE Headquarters at 301-459-8446 or by e-mail at solehq@erols.com.

SOLE BOARD APPROVES NEW SMALL BUSINESS CORPORATE MEMBERSHIP CATEGORY

8 February 2009

SOLE has offered corporate memberships since at least 1989, and the current categories of membership have been in place since FY 1999. Over the past five years SOLE has received several requests for dues discounts from consultants and owners of companies with fewer than ten employees who wish to join as corporate members.

At its 6-8 February meetings, SOLE's directors approved a split into two categories of the current entry level corporate membership category to establish a new small business category. The revised corporate membership dues schedule and allotment of individual memberships is effective immediately, and is as follows:

Corporate Membership Categories		
Size of Organization (No. Employees)	Dues	No. Individual Memberships
Up to 10	\$ 500	2
11 to 49	\$ 1,000	3
50 - 500	\$ 2,000	6
Over 500	\$ 3,000	9

SOLE Headquarters **NEWS AND NOTES** of 25 March 2009:

Growing- and Recognizing The "Next Generation" of Logisticians
SOLE Awards Board, 25 March 2009

One of the easiest ways for SOLE to make a positive impact in "growing" the next generation of logisticians is for chapters to proactively (yes, even aggressively) engage and recognize their Young Logisticians members. How?

SOLE's Young Logistician Award is presented annually to the outstanding young logistician in each district in recognition of their contributions towards the Society's goals. This award is limited to members 35 years of age or younger to recognize and encourage the involvement of the younger members in the Society. Eligibility is limited to any SOLE member in good standing who has been a member of SOLE less than five years and is 35 years of age or younger.

The selection process is a simple one. Nominations can be submitted by any SOLE member to his/her District Director by 1 May each year. The District Director reviews and verifies all nominations and selects an outstanding nominee from each district to receive that district's Young Logistician Award.

The nomination is a 2-3 page narrative: the first page must include the nominee's name, age, SOLE membership number, date joined SOLE, and chapter and district affiliation. In addition, two or three letters of endorsement from the individual's employer and Chapter Chair as to the individual's worthiness for receiving the award. The letter of endorsement from the Chapter Chair should include a brief description of contributions the candidate has made to the chapter during the period for which the award is being given. The selected nominee from each district will receive a plaque designating him/her as the Young Logistician of the year for that district. In addition, they will receive a 1-year free membership.

It's that easy- and that positive. Remember – they're the future of logistics.

SOLE 2009 Awards Nominations – Will We See Yours?
SOLE Awards Board, 25 March 2009

It's time to gear up for the 2009 SOLE Awards Program. All of the Award Chairs have been selected and are ready to receive your nominations. This year's awards will be presented 18-20 August at SOLE 2009, the Society's 44th Annual International Logistics Conference & Exhibition, held at the Omni Mandalay Hotel at Las Colinas, Dallas (Irving), Texas. Chapters and their Award Coordinators need to start considering potential candidates for nominations in the various logistics disciplines. The Chapter Award and Chapter Newsletter Award coordinators need to be gathering the requisite information for submittal in April. The Awards Manual is available on line at the SOLE.org web page -- go to www.sole.org/downloads.asp, then click on "SOLE Administration," and select and download the file "Awards Manual 02182002 zip"

The awards to be considered this year are in the table below. (Note that the terms "Members" and "Non-Members" refer to awards eligibility.) Some awards, like the "Prize Papers - Outstanding Student," are awarded by the service school in the name of the Society. Be sure to check the Awards Manual for the criteria for each award.

(Continued on Page 12)

SOLE Headquarters **NEWS AND NOTES** (continued)

Nomination suspense dates are as follows:

Founders Medal (Members/Non-Members) [Suspense: 1 May]
Eccles Medal (Members/Non-Members) [Suspense 1 May]
Armitage Medal (Members/Non-Members) [Suspense: 1 May]
Jack Williams Space Logistics Medal (Members/Non Members [Suspense: 1 May]
Distinguished Service Medal (Members) [Suspense: 1 May]
Mo Grumbine Award for Service (Members) [Suspense: 1 May]
Field Awards (Members/Non-Members) [Suspense: 1 May]
Young Logistician Award (Members/Non-Members) [Suspense: 1 May]
Logistics in the Community Award (Members) [Suspense: 1 May]
Scholarship Awards (Members/Non-Members) [Suspense: 15 May]
Doctoral Dissertation Award (Members/Non-Members) [Suspense: 7 April]
Prize Logistics Paper –SOLE Symposium (Members/Non-Members [Suspense: awarded, without external nomination input, by the VP, Professional & Technical Development]
Prize Paper - Logistics Spectrum (Members/Non-Members) [awarded, without external nomination]
Prize Papers – Outstanding Student (e. g. AFIT, AWC, AC & SC) (Members/Non-Members) [awarded by the participating service schools]
Chapter Newsletter Awards (Members) [Suspense: 15 April]
Chapter Awards for Merit (Members) [Suspense: 15 April]
President's Awards for Merit (Members) [awarded, without external input, by the President of SOLE]

As you can see, both members and non-members are eligible for awards. We need an active campaign to get well-qualified people recognized for their outstanding contributions to the logistics profession.

SOLE Says Final "Thank You" to SOLE Press Author
SOLE Headquarters, 24 March 2009

It is with the deepest sadness and regret that we report the death on Sunday, 22 March 2009 of John W. Langford, CPL, long-time SOLE member and author of the McGraw-Hill SOLE Press volume "Logistics: Principles and Applications." A member and supporter of SOLE for over 27 years, John was the recipient of both SOLE's Eccles (1998) and Armitage (2001) Medals for outstanding achievements in logistics Education and outstanding contributions to the published logistics body-of-knowledge.

Throughout his over 40 year career in the field of logistics, he authored and presented on a myriad of logistics subjects, both nationally and internationally, for both the defense and private sectors. A teacher to the end - both personally and professionally - John served as a mentor, supporter and friend of logisticians worldwide. Our heartfelt thoughts and prayers - and "thank you" for a life and career well lived Go out to John's family at this time.

Cards, letters or e-mails of condolence for the family can be sent c/o SOLE HQ (8100 Professional Place, Suite 111, Hyattsville, Maryland 20785-2229; or solehq@erols.com).

Chapter Request for Nominations for Chapter Management Committee Postions.

I have been asked by the Chapter Chairman, Carl Lillieberg, to Chair the Chapter's Nomination and Elections committee for the Greater Hampton Roads Chapter FY09 Chapter Management Committee. With that said, we are now accepting nominations for the FY-10 District 02/Chapter 03 (Greater Hampton Roads Chapter Management Committee positions.

From the Chapter Operations Manual:

"All candidates must self nominate and commit to serving in the specified management position for the term of office specified. All candidates must be a member in good standing with dues paid at the time of nomination, and election. The member must maintain this status for the duration of the term of the position. Should the member at any time not remain a member be in good standing, the member shall be deemed to have resigned from the position, and the Chapter Chair may appoint, or the chapter may elect an alternate to fill the remainder of the term of service."

If you would like to participate as a Management Committee Member, please reply to this letter indicating the position that you would like to self-nominate. The requirements for these positions (listed below) do not take an inordinate amount of your personal time to fill, and those who do fill them will find them very fulfilling. Your willingness to self-nominate for one of these Management Committee positions will open doors to learn and share more about the topic of logistics with fellow SOLE Members, persons interested in becoming SOLE members and the Logistics Community of Hampton Roads. Your response can be sent to:

Chairman, Nominations and Elections Committee
GHRC-SOLE
c/o Life Cycle Engineering, Inc.
5301 Robin Hood Road, Suite 10-8
Norfolk, Virginia 23513
Or email to: CLittleton@LCE.com

Filling a Chapter Management Committee positions also fulfills one of the requirements to be recognized as a SOLE Senior Member.

The Elections and Nominating Committee will be accepting nominations up to (day) (month) 2009. Elections will be held June 17, 2009, with the new Chapter Management Committee taking office on 1 October 2009.

IF YOU ARE WILLING TO FILL ONE OF THESE POSITIONS, PLEASE REPLY WITH YOUR SELF-NOMINATION TODAY

(Continued on Page 14)

Chapter Committee Positions and Descriptions:

Note: All Chapter Management Committee positions are open for nominations.

Chairman

Vice Chairman, Member Services

Vice Chairman, Finance

Vice Chairman, Administration

Vice Chairman, Education

Vice Chairman, Professional Development

Below is the duties for each of the positions:

Chapter Chairman is responsible for the administration, coordination, and control of chapter activities. Specific functions and tasks include:

- * Promote the policies and objectives of SOLE
- * Expand membership
- * Appoint Chairmen of the various chapter committees
- * Act as an ex-officio member of each chapter committee
- * Coordinate the work of all chapter committees
- * Chair all meetings of the chapter
- * Provide liaison with District and Society officers, as required
- * Submit all required reports to SOLE Headquarters
- * Participate in the SOLE Annual Meeting and the Annual Chapter Chairman's Meeting
- * Report all chapter activities to the District Director and participate in district meetings
- * Ensure that the chapter is recognized for all its achievements by participating in the Annual Chapter Awards Program

Vice Chairman, Member Services: Develop and implement continuing recruiting activities to identify and recruit new logisticians to Society membership. Provide guidance and assistance to members, particularly as it relates to the maintenance of their membership; and to the chapter as it relates to membership retention. To present a membership report (e.g., number of new and renewing members, special membership achievements, etc.) at each chapter meeting, and to provide leadership for all committees designated by the Chapter Chairman to be the responsibility of the Vice Chairman, Member Services. Additionally, the Vice Chairman, Member Service serves as a resource to the SOLE Membership Committee, as administered by the Society's Vice President, Member Services.

Vice Chairman, Finance: To maintain records of all chapter receipts and expenditures. To present a financial report at each chapter meeting, and to provide leadership for all committees designated by the Chapter Chairman to be the responsibility of the Vice Chairman, Finance. also, to submit the Annual Financial Report to SOLE Headquarters. Additionally, the Vice Chairman, Finance serves as a resource to the SOLE Finance Committee, as administered by the Society's Vice President, Finance.

Vice Chairman, Administration: To record and maintain the minutes of all chapter meetings, including attendance records. To prepare and submit the chapter's Annual Election Report (submitted to SOLE Headquarters) and Quarterly Activities Reports (submitted to the District Director) for the chapter. To provide leadership for all committees designated by the Chapter Chairman to be the responsibility of the Vice Chairman, Administration.

(Continued on Page 15)

Vice Chairman, Education: To interface with local academic institutions to identify continuing educational opportunities for logisticians. To provide assistance to the chapter's members in the areas of professional designation and certification, to include acting as the liaison with the Certified Professional Logistician (CPL) Qualifications Review Board (QRB). To provide leadership for all committees designated by the Chapter Chairman to be the responsibility of the Vice Chairman, Education.

Vice Chairman, Professional Development: To plan and oversee the chapter's technical programs and, including meeting programs, training, and workshops; and assist in the continuing professional and technical development of the chapter's members. To provide leadership for all committees designated by the Chapter Chairman to be the responsibility of the Vice Chairman, Professional Development.

Logistics Education Foundation (LEF) Liaison: To identify continuing educational requirements of and opportunities for logisticians; to identify and solicit, in conjunction with the LEF, sources of funds to be used as scholarships. Also, to work with the Society's Scholarship Committee in the identification of individuals to be awarded Society scholarships. In conjunction with the Society's Education Committee, participate in logistics educational programs in the chapter area.

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ALOG NEWS

NEW DLA OFFICE PROVIDES OVERSIGHT FOR JOINT EXPEDITIONARY CONTRACTING

The Defense Logistics Agency (DLA) stood up a new organization in October 2008 to oversee expeditionary contracting activities for combat, post-conflict, and contingency operations. According to its director, Tim Freihofer, the new Joint Contingency Acquisition Support Office (JCASO) will help meet a congressional mandate that ordered the Department of Defense to implement a "programmatic approach to fix problems which exist in contingency contracting and contingency acquisition management."

The need for better contract oversight stems from the larger number of contractors on the battlefield than in past operations. JCASO will eliminate the need for staff contracting elements at each regional command by providing a 28-member unit capable of deploying two 5-member teams.

The U.S. Joint Forces Command and the Defense Contracting Agency also were considered as possible parent organizations for JCASO. DLA was chosen because it currently supports the combatant commands and geographical areas needing the services, it already has the mission of sustainment support, and it has acquisition management experience. (Reprinted from Army Logistician, March-April 2009)

GHRC Chapter Participates in SOLE Teleconference with District Directors and Chapter Chairmen.

Charlie Littleton stood in for our Chairman, participating in a SOLE Headquarters Teleconference held on 31 March 2009 covering a variety of issues and actions for our Chapter leadership.

NEW JFCOM ORGANIZATION PROVIDES TAILORED LOGISTICS EXPERTISE

A new organization within the U.S. Joint Forces Command (JFCOM) now provides tailored, specialized support and expertise to joint force commanders. The Joint Enabling Capabilities Command (JECC), activated in October 2008 at Norfolk, Virginia, delivers new tools to combatant commanders, including tools for logistics coordination and execution.

JECC will field joint deployable teams with expertise in four areas: logistics, operations, plans, and information superiority and knowledge management. These teams will assist joint force commanders in quickly establishing headquarters and in planning and executing humanitarian assistance and disaster relief operations.

These joint enabling capabilities teams provide the joint force commanders with the individual and collective skills to better understand the operational environment, plan fully integrated joint operations, coordinate unified actions, and prepare implementation directives and orders for subordinate tactical formations in rapidly changing environments.

Besides the joint deployable teams, JECC can also provide joint force commanders with modular assets from the Joint Communications Support Element, the Joint Public Affairs Support Element, and the Intelligence-Quick Reaction Team, which have become part of the new command.

Over the next year, most of JECC will move to Suffolk, Virginia, where the Joint Warfighting Center (JWFC) is headquartered. The move will synchronize the rapid deployability of the JECC with efforts by the JWFC to train the warfighter for worldwide contingency operations.

(Reprinted from Army Logistician ALOG News, March-April 2009)

Acquisition and PBUSE by Pablo A. Brown and John E. Laudan

To improve accountability and accuracy throughout the equipment fielding process, all program managers and program executive offices are now required to use the same property accountability system that tactical units use.

The acquisition community has come a long way in implementing and institutionalizing innovative and agile acquisition and sustainment initiatives to improve the fielding of equipment to the warfighter.

While much progress has been made with the use of information technology to facilitate rapid distribution, the materiel fielding process continues to be burdened with an in-transit document closure weakness and an inefficient end-to-end audit trail. These shortcomings have led to the accountability loss of 1.45 billion dollars' worth of major items.

Total Package Fielding

The Army uses the Total Package Fielding (TPF) process to ensure that units are provided with fully supportable materiel systems with minimal disruption to the unit's day-to-day missions. TPF minimizes the workload associated with the fielding of a new system.

It requires the materiel developer and the fielding command to determine all requirements up front, fund and requisition nearly all needed equipment, consolidate support items into unit-level packages, and coordinate the distribution of the major system, the associated support items of equipment, and support packages to a central staging site or to the gaining unit itself. Two hybrids of the TPF process, Rapid Equipping Force (REF) and Rapid Fielding Initiative (RFI), are Army initiatives developed to bridge capability gaps outside the traditional acquisition cycle and successfully combat an adaptive enemy in wartime. Supported Global War on Terrorism supplemental funding, REF and RFI expeditiously provide necessary equipment to operational commanders. The Property Book Unit Supply Enhanced (PBUSE) system provides the missing accountability and asset visibility requirement for these initiatives.

Problems With the Existing Process

During the existing materiel fielding process, the fielding command provides a tailored customer documentation

package to each gaining unit. This package is provided at the time of handoff and allows the unit to establish property accountability and post a receipt for the TPF materiel. The transactions documented in the package are tailored to the specific supply system in use at the unit. Processing instructions are provided with each package, and personal assistance may be available when requested. The fielding command also provides a shortage list and the documentation needed to establish a due-in for all items not provided in the handoff.

Each unit can choose one of three types of media for receiving their documentation package: hard copy, compact disc, or digital video disc. This process leaves the door open for equipment losses, noncompliance and misstatements in financial records, and poor property accountability procedures at the tactical level.

RFI property sometimes is distributed to individual Soldiers without unit supply representatives present and without immediate certainty of the exact unit of assignment. Most often, this occurs when replacement personnel are deployed into theater after a unit deployment. Moreover, the lack of an automated system interface between the acquisition community and tactical units causes a significant portion of the in-transit records displayed in the Logistics Support Activity's (LOGSA's) Logistics Information Warehouse (LIW) to be invalid ***Soldiers assemble at a staging site and wait to be issued equipment.***



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SOLE Information

SOLE-The International Society of Logistics is a nonprofit professional society composed of individuals devoted to enhancing logistics technology, education, and management. For further information on SOLE or this chapter, contact any of the individuals listed on the front page of this newsletter.

Acquisition and PBUSE (Continued from Page 17)

Equipment being sent to a fielding team should be packaged for issue to a single unit, but in some cases multiple units' equipment is being packaged and shipped instead. The Army G-4 and auditors cannot recognize that the equipment is intended for multiple units when the transactions state that the equipment is to be issued to a single unit. The equipment involved is received and reported as "on hand" by the receiving units, but the receipt transactions do not close out the shipment records because the unit document does not match the shipping document. As a result, the Army does not have reliable data about the value of in-transit equipment, so the value of in-transit equipment reported in the Army's financial statements is inaccurate.

Mandating the Use of PBUSE

PBUSE is the Army's first web-based logistics property accountability system. PBUSE provides a responsive and efficient means to maintain accountable records for the Army's inventory of property for over 14,855 users in modification table of organization and equipment and table of distribution and allowances units in the Active Army, Army National Guard, and Army Reserve. PBUSE interfaces with several other critical logistics systems, including LOGSA LIW, the Standard Army Retail Supply System, the Defense Finance and Accounting Service Corporate Database, the Army War Reserve Deployment System, the General Funds Enterprise Business System, the Central Issue Facility-installation Support Module, the Worldwide Ammunition Reporting System, and Program Executive Office (PEO) Soldier's fielding application. PBUSE feeds critical management and financial data to these systems on a real-time basis.

In January 2007, in response to demands from the field to facilitate the fielding of materiel more accurately and efficiently, the Assistant Secretary of the Army (Acquisition, Logistics, and Technology) (ASA[ALT]) and the Army G-4 mandated that all PEOs and program managers (PMs) use PBUSE instead of stand-alone spreadsheets to field equipment. The Army G-4 Supply Policy Division and the ASA (ALT), working with PM Logistics Information Systems (LIS) and the PBUSE lead system integrator, created the blueprints for executing the assessment, approval, and implementation of the requirement. Recognizing the benefits that PBUSE had brought to the field command, the ASA(ALT) and

the Army G-4 directed PEO Enterprise Information Systems to test PBUSE at PEO Soldier.

PEO Soldier's Challenge and Results

PEO Soldier has been fielding materiel as part of RFI for several years. PEO Soldier was created by the Army with one primary purpose: to develop the best equipment and field it as quickly as possible so that Soldiers remain second to none in missions that span the full spectrum of military operations. Under PEO Soldier, the Army's RFI is intended to respond quickly to current individual Soldier equipment requirements and to provide Soldiers engaged in or preparing for operations with state-of-the-art individual equipment, including weapons accessories, organizational clothing and individual equipment, target locators, improved first aid kits, and a variety of other personal gear.

High-volume PEO Soldier materiel distributions resulted in a tremendous amount of additional work for the gaining commands. Equipment fieldings were accomplished using a time-consuming manual process that left the property book officers (PBOs) to update their property book records using irregular accounting practices.

An interface between PEO Soldier's fielding system and PBUSE was established to provide an automated means of transferring accounting information. The interface eliminates the need for "hand-jamming" thousands of asset records and serial numbers into PBUSE and automates the lateral transfer process.

PEO Soldier benefited tremendously by transferring its assets from its fielding application directly to the field's gaining PBOs. This was done through a universal extensible markup language (XML) interface. The successful implementation of

Soldiers are issued their organizational clothing and individual equipment, which comprise the minimum essential items a Soldier



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Acquisition and PBUSE (Continued from Page 19) the web-based application quickly drew considerable attention. Based on the success of this initiative, the ASA(ALT) directed the 12 other Army PEOs to employ PBUSE by 31 March 2009. Working with the PBUSE lead system integrator, PM LIS worked diligently to meet the ASA(ALT)'s intent.

Because PBUSE is a web-based application, the PEOs and PMs are not required to have any additional hardware. They use their existing hardware and have access to the PBUSE functions that pertain to their operations

Implementing PBUSE

The objective is to laterally transfer PEOs' and PMs' materiel fielding equipment records from their individual spreadsheets and fielding applications to PBUSE, where they would establish accountable records for their equipment at the beginning of the materiel fielding process (during procurement or acceptance of Department of Defense Form 250, Material Inspection and Receiving Report). Establishing accountable records in PBUSE does not mean that a PBO assumes the responsibilities of the PEO or PM. Before the lateral transfer occurs, accountability of equipment still remains with the PEO or PM. Because PBUSE is a web-based application, the PEOs and PMs are not required to have any additional hardware. They use their existing hardware and have access to the PBUSE functions that pertain to their operations.

Benefits of Completing the Initiative

The PBUSE initiative has four benefits. First, it enables Army-wide visibility of equipment status by any organization with access to the LOGSA LIW or PBUSE at the beginning of the materiel fielding process. Second, PEOs and PMs will be using the same system that tactical units use to account for and track their equipment. Third, using a common software system will reduce stovepipe operations, duplication, and the associated training overhead and maintenance costs. Finally, lateral transfers of equipment to units can be done electronically instead of having to rely completely on hardcopy Department of the Army Forms 2062, Hand Receipt and Annex, and 3161, Request for Issue or Turn-In.

The PBUSE XML interface for the PEOs' unique systems will automate the processing of three

different types of transactions that add or transfer data to PBUSE. All different processes will start with the PEO system generating a file containing the transaction data that will then be uploaded into the PBUSE enterprise server. PBUSE will then process transactions based on the data provided in the file. The three types of transactions are asset adjustment, serial/registration/lot update, and lateral transfer.

The asset adjustment transaction will be used to increase the on-hand quantity of assets for the unit identification code that represents the PEO or PM in PBUSE. Serial numbers will also be provided if they are available, but they are not required.

The serial/registration/lot update transaction will be used to add serial numbers to assets that have been added previously to PBUSE

The lateral transfer transaction will enable PEOs to create an electronic issue document when the specified quantities and serial numbers of equipment are fielded. Through the automated functions within the PBUSE software, the gaining PBO is automatically sent an email alerting him to the equipment issue before the transaction actually happens. The PBUSE software then provides the PEO with the PBO's email address, to which the PEO sends the issue document and thus completes the transfer.

The defense acquisition system will benefit from PBUSE. Equipment will be handed over to gaining units more efficiently. Systems will be in the warfighters' hands more quickly. PBUSE will enable total asset visibility using a Standard Army Management Information System. PEOs and PMs will field equipment using the same system that the tactical units use, thereby improving accuracy and accountability throughout the life-cycle process, which includes funding, distribution, fielding equipment, and unit status reporting benefited industry. **A LOG**

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